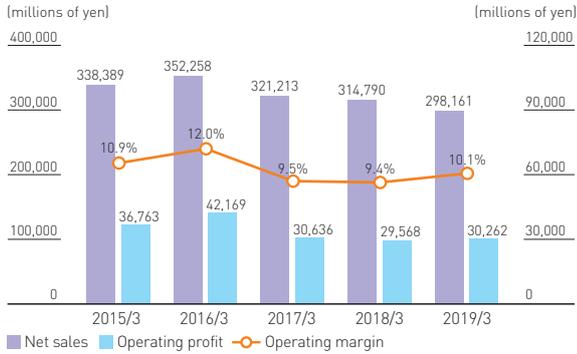


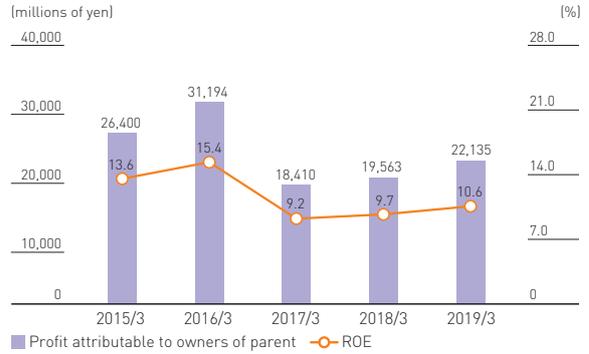
# Financial & Nonfinancial Highlights

## Financial Highlights

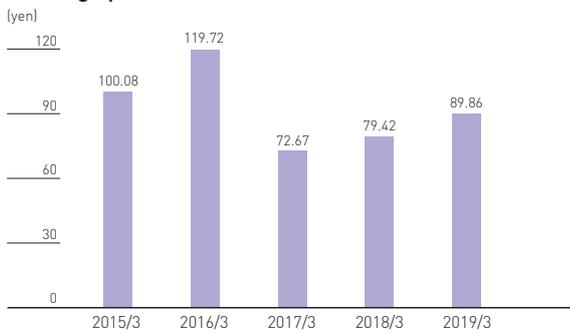
### Net Sales / Operating Profit / Operating Margin



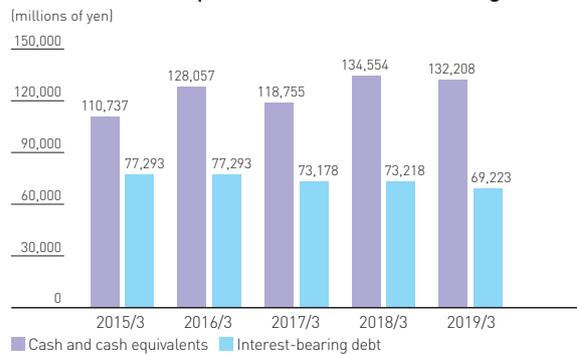
### Profit Attributable to Owners of Parent / ROE



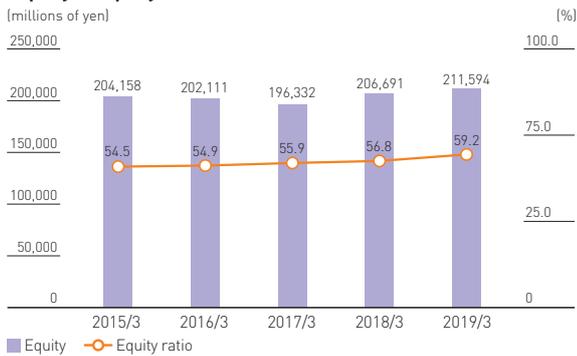
### Earnings per Share (EPS)



### Cash and Cash Equivalents / Interest-bearing Debt



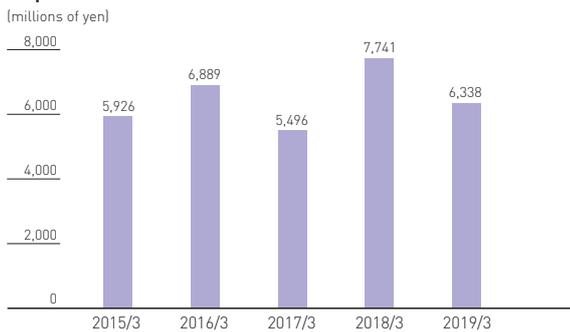
### Equity / Equity Ratio



### Cash Dividends per Share / Treasury Acquisition / Total Dividend Payout Ratio



### Capital Investment



### Free Cash Flows



\* As of FYE 3/2019, we apply the Partial Amendments to Accounting Standards for Tax Effect Accounting (ASBJ Statement No. 28, February 16, 2018). These accounting standards have been applied retroactively for figures prior to FYE 3/2018.

\*The per share amount of 50 yen for FYE 3/2018 includes a 60th anniversary commemorative dividend of 10 yen.

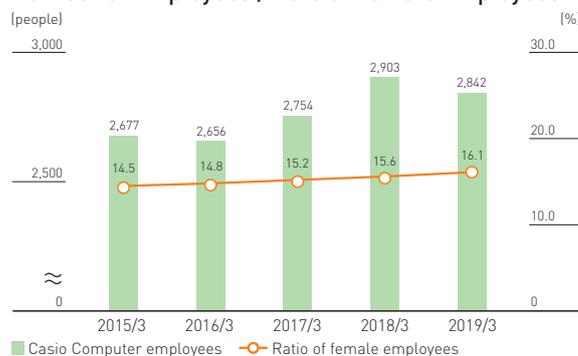
## Nonfinancial Highlights

### Number of Board Members / Ratio of Outside Directors

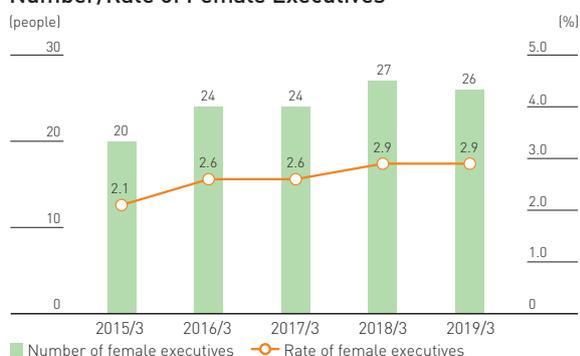


\*In accordance with a resolution passed at the Regular General Meeting of Shareholders convened on June 27, 2019, we switched from a company with an Audit and Supervisory Board to a company with an Audit & Supervisory Committee Structure.

### Number of Employees / Rate of Female Employees\*1



### Number/Rate of Female Executives\*1



### No. of Persons Taking Childcare Leave / Rate of Return from Childcare Leave\*1



### Overtime Hours (average per month)\*2



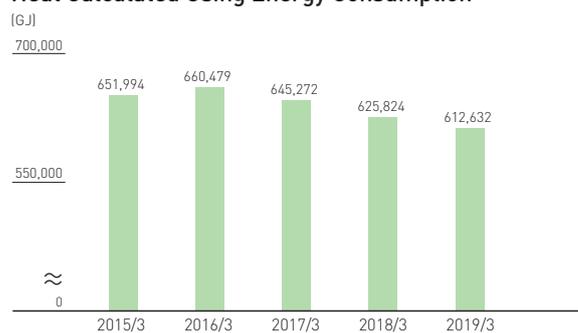
### Green Star Product Sales Ratio



### Greenhouse Effect Gas Production Volume



### Heat Calculated Using Energy Consumption



\*1: Total for Casio Computer

\*2: Includes Casio Computer and domestic Group companies